



Community Based Care: Hardee, Highlands & Polk Counties

**CBC Performance and Quality Improvement Meeting**  
Scheduled for Wednesday, May 16, 2018 at 10 a.m.

Data for Week Ended  
Sunday, May 13, 2018

Conference Call: 866-946-1739  
Participant Number: 7936917#



# Community Based Care Lead Agency Scorecard

## For the Quarter of January 01, 2018 to March 31, 2018

CBC Lead Agency Scorecard Performance Table	Safety				Permanency				Well-Being			
Measures	1. Rate of Abuse per 100,000 days while in foster care.	2. Percent of children who are not neglected or abused during in-home services.	3. Children who are not neglected or abused after receiving services.	4. Children under supervision who are seen every 30 days.	5. Children exiting foster care to a permanent home within 12 months of entering care.	6. Children achieving permanency in 12 months for children in foster care 12 to 23 months.	7. Children who do not re-enter foster care within 12 months of moving to a permanent home.	8. Children's placement moves per 1,000 days in foster care.	9. Children in out-of-home care who have received medical services in the last 12 months.	10. Children in out-of-home care who received dental services within the last 7 months.	11. Young adults in foster care at age 18 that have completed or are enrolled in secondary education.	12. Children placed with all of their siblings who are in out of home care.
Standard	8.5	95.0%	95.0%	99.5%	40.5%	43.6%	91.7%	4.12	95.0%	95.0%	80.0%	65.0%
Reporting Period	11/01/16 - 10/31/17	08/01/17 - 10/31/17	02/01/17 - 04/30/17	10/01/17 - 12/31/17	10/01/16 - 12/31/16	01/01/17	10/01/15 - 12/31/15	01/01/17 - 12/31/17	09/30/17	09/30/17	01/01/17 - 12/31/17	12/31/17
Big Bend CBC (Circuit 2 & 14)	6.71	99.5%	90.3%	99.6%	21.0%	62.6%	89.8%	4.33	98.0%	96.1%	100.0%	65.8%
Brevard Family Partnership	9.76	97.1%	96.0%	99.8%	57.3%	56.2%	86.5%	3.64	97.6%	89.4%	92.8%	62.8%
ChildNet Inc	11.91	96.4%	94.1%	99.8%	47.8%	51.6%	84.4%	3.46	97.4%	92.1%	92.1%	55.7%
ChildNet Palm Beach	6.65	98.9%	97.7%	100.0%	53.5%	56.6%	94.9%	4.93	97.8%	95.0%	700.0%	57.7%
Children's Network of SW Florida	11.56	98.0%	97.7%	99.9%	43.7%	54.7%	94.2%	5.11	97.9%	95.4%	94.0%	64.8%
Community Based Care (Cir #9)	10.77	97.4%	93.7%	99.8%	37.6%	58.9%	93.4%	5.18	97.4%	95.3%	89.4%	63.0%
Community Based Care (Cir #18)	6.07	98.9%	94.1%	99.7%	58.9%	60.7%	69.5%	3.85	96.5%	92.8%	66.6%	62.6%
Community Partnership for Childr.	7.48	94.0%	93.4%	99.2%	31.1%	48.8%	77.9%	3.54	94.7%	84.6%	71.4%	59.0%
Devereux CBC of Okeechobee	9.52	96.3%	95.9%	99.9%	44.4%	71.4%	72.9%	3.41	96.5%	92.5%	88.4%	76.8%
Eckerd Community Alternatives	7.48	97.9%	95.5%	99.9%	37.8%	49.1%	91.2%	4.37	99.1%	94.2%	84.0%	65.4%
Eckerd Community Hillsborough	11.58	97.3%	94.6%	99.9%	47.6%	47.0%	90.2%	6.61	98.3%	90.7%	97.5%	64.8%
Families First Network	6.70	95.0%	96.9%	99.5%	44.5%	47.6%	87.5%	6.33	96.5%	88.5%	87.5%	63.2%
Family Integrity Program	18.07	100.0%	90.9%	100.0%	36.6%	75.8%	100.0%	4.81	98.9%	89.3%	83.3%	67.5%
Family Support Services North Fla	7.88	97.7%	97.7%	99.9%	37.8%	75.0%	87.5%	3.11	98.8%	91.3%	100.0%	70.0%
<b>Heartland For Children</b>	<b>7.73</b>	<b>98.3%</b>	<b>98.2%</b>	<b>99.7%</b>	<b>41.4%</b>	<b>55.7%</b>	<b>87.0%</b>	<b>3.27</b>	<b>99.2%</b>	<b>94.9%</b>	<b>94.7%</b>	<b>60.0%</b>
Kids Central, Inc.	7.27	95.4%	98.4%	99.5%	39.6%	46.5%	93.4%	3.88	96.4%	92.0%	91.4%	73.0%
Kids First of Florida, Inc.	1.98	96.5%	96.0%	99.8%	15.6%	67.0%	90.9%	3.73	98.5%	90.4%	100.0%	70.6%
Our Kids of Miami-Dade	7.58	97.5%	95.7%	99.6%	35.0%	42.0%	90.0%	5.20	97.3%	95.3%	86.4%	54.6%
Partnership for Strong Families	7.48	96.6%	96.5%	99.3%	43.1%	68.4%	93.4%	3.71	98.8%	93.7%	78.2%	62.6%
Sarasota Y/Safe Children Coali...	12.33	98.3%	95.2%	99.6%	41.4%	55.7%	92.3%	3.7	95.5%	70.2%	84.3%	71.2%
<b>Statewide</b>	<b>9.0</b>	<b>97.2%</b>	<b>95.8%</b>	<b>99.7%</b>	<b>41.5%</b>	<b>53.7%</b>	<b>89.2%</b>	<b>4.48</b>	<b>97.7%</b>	<b>91.8%</b>	<b>90.1%</b>	<b>63.7%</b>
Red Zone	8.85	92.9%	92.9%	98.9%	36.3%	39.2%	90.8%	4.54	89.9%	89.9%	69.9%	60.0%

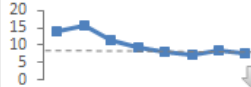





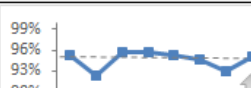



# Contract Measures at a Glance

## CBC Contract Measures – HFC Performance with CMO Breakdown

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SFY 17-18 – 4th Quarter as of Month-End – April 2018

SFY 17-18 Contract Measure / Indicator	Reporting Period Description	Quarterly Trend	Prior Qtr (3rd Quarter)	Current Qtr / Mth	Current Target	Current Qtr Performance	CHS	DEV	GCJFCS	OHU
1 SM01 - Rate of abuse per 100,000 days while in foster care.	Rolling twelve month period ending two months prior to the end of the report month.		7.73	4th Qtr / Apr-18	8.50	6.59	6.22	4.61	5.92	10.23
2 Number of children with finalized adoptions between July 1, 2016 and June 30, 2017.	Performance through the end of the month prior to the report month.		94 (PR: 98)	4th Qtr / Apr-18	131 (Pro-Rated)	103 (PR: 109)	31 (PR: 35)	26 (PR: 27)	15 (PR: -)	28 (PR: 18)
3 SM04 - Percentage of children under supervision who are seen every thirty (30) days.	Three month period immediately prior to the report month.		99.7%	4th Qtr / Apr-18	99.5%	99.83%	99.97%	99.83%		99.71%
4 SM05 - Children exiting foster care to a permanent home within twelve (12) months of entering care.	Three month period ending twelve months prior to report month.		40.9%	4th Qtr / Apr-18	40.5%	44.1%	41.9%	36.5%		33.7%
5 SM07 - Children who do not re-enter foster care within twelve (12) months of moving to a permanent home.	Three month period ending twenty-four months prior to report month.		87.0%	4th Qtr / Apr-18	91.7%	89.6%	100.0%	93.3%	76.0%	88.8%
6 SM08 - Children's placement moves per 1,000 days in foster care.	Rolling twelve month period ending as of the end of the month prior to the report month.		3.28	4th Qtr / Apr-18	4.12	2.86	2.28	3.13	4.12	2.91
7 SM09 - Percent of children in out-of-home care who have received medical services in the last twelve (12) months.	As of the last day of the month ending prior to the report month.		99.1%	4th Qtr / Apr-18	95.0%	98.7%	99.1%	98.2%		99.2%
8 SM10 - Percent of children in out-of-home care who have received dental services in the last seven (7) months.	As of the last day of the month ending prior to the report month.		94.9%	4th Qtr / Apr-18	95.0%	90.6%	92.3%	90.7%		88.6%
9 SM11 - Percent of young adults in foster care at age 18 that have completed or are enrolled in secondary education.	Rolling twelve month period through the end of the month prior to the report month.		94.7%	4th Qtr / Apr-18	80.0%	94.1%	100.0%	90.0%	87.5%	100.0%



## Scorecard Measure 4 - Children Seen / Not Seen

Percent of children under supervision who are required to be seen every 30 days

Scorecard Measure #4 - Children Under Supervision Seen Who Are Seen Every Thirty Days		
Supervision between 05/01/18 - 05/31/18		
Agency	# of Children <u>Not</u> seen in 30 days	% of Children seen timely
CHS	19	99.47%
DEV	25	99.07%
OHU	6	99.82%
<b>Total</b>	<b>50</b>	<b>99.47%</b>

*\*Source: "Children Under Supervision Who Are Seen Every Thirty Days - Report #1144" Data-as-of: 05/13/18*

# of Children Not Seen, Month of May 2018	
# Not Seen	Agency
246	CHS
262	DEV
277	OHU
20	CPI
805	<b>Total</b>

*Source: FSFN Rpt "Children seen / not seen daily listing" Data-as-of: 05/13/18*

# of Children Not Seen, Month of Apr. 2018	
# Not Seen	Agency
	CHS
2	DEV
	OHU
	CPI
2	<b>Total</b>

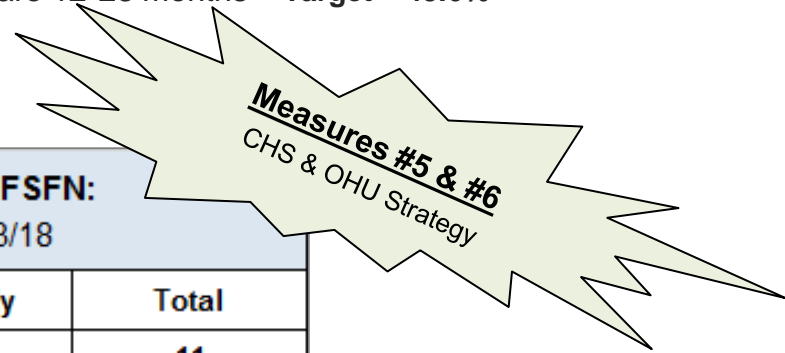
*Source: FSFN Rpt "Children seen / not seen monthly listing" Data-as-of: 05/09/18*



## Scorecard Measures 5 & 6 - Children Achieving Permanency

SM05 - Percent of children exiting care to a permanent home within 12 months of entering care – Target = 40.5%

SM06 - Percent of children exiting care to a permanent home for children in care 12-23 months – Target = 43.6%



Reunifications Entered into FSFN: Week of 05/07/18 thru 05/13/18			
Agency	Timely	Un-Timely	Total
CHS	4	7	11
DEV	1		1
OHU	1		1
<b>Total</b>	<b>6</b>	<b>7</b>	<b>13</b>

Scorecard Measure #5 - 04/01/17 to 06/30/17 Children Achieving Permanency within 0-12 Mths FY 17-18 - 4th Qtr as of 05/13/18			
Agency	Permanency within 12 mths	Total Children out-of-home care	Percent Timely Reunification
CHS	33	74	44.6%
DEV	35	85	41.2%
OHU	30	89	33.7%
<b>HFC Total*</b>	<b>130</b>	<b>281</b>	<b>46.3%</b>

Scorecard Measure #6 - 07/01/17 (snapshot) Children Achieving Permanency within 12-24 Mths FY 17-18 - 4th Qtr as of 05/13/18			
Agency	Permanency within 12-24 mths	Total Children LOS 12-24 mths	Percent Timely Reunification
CHS	42	114	36.8%
DEV	33	96	34.4%
OHU	21	56	37.5%
<b>HFC Total*</b>	<b>126</b>	<b>297</b>	<b>42.4%</b>

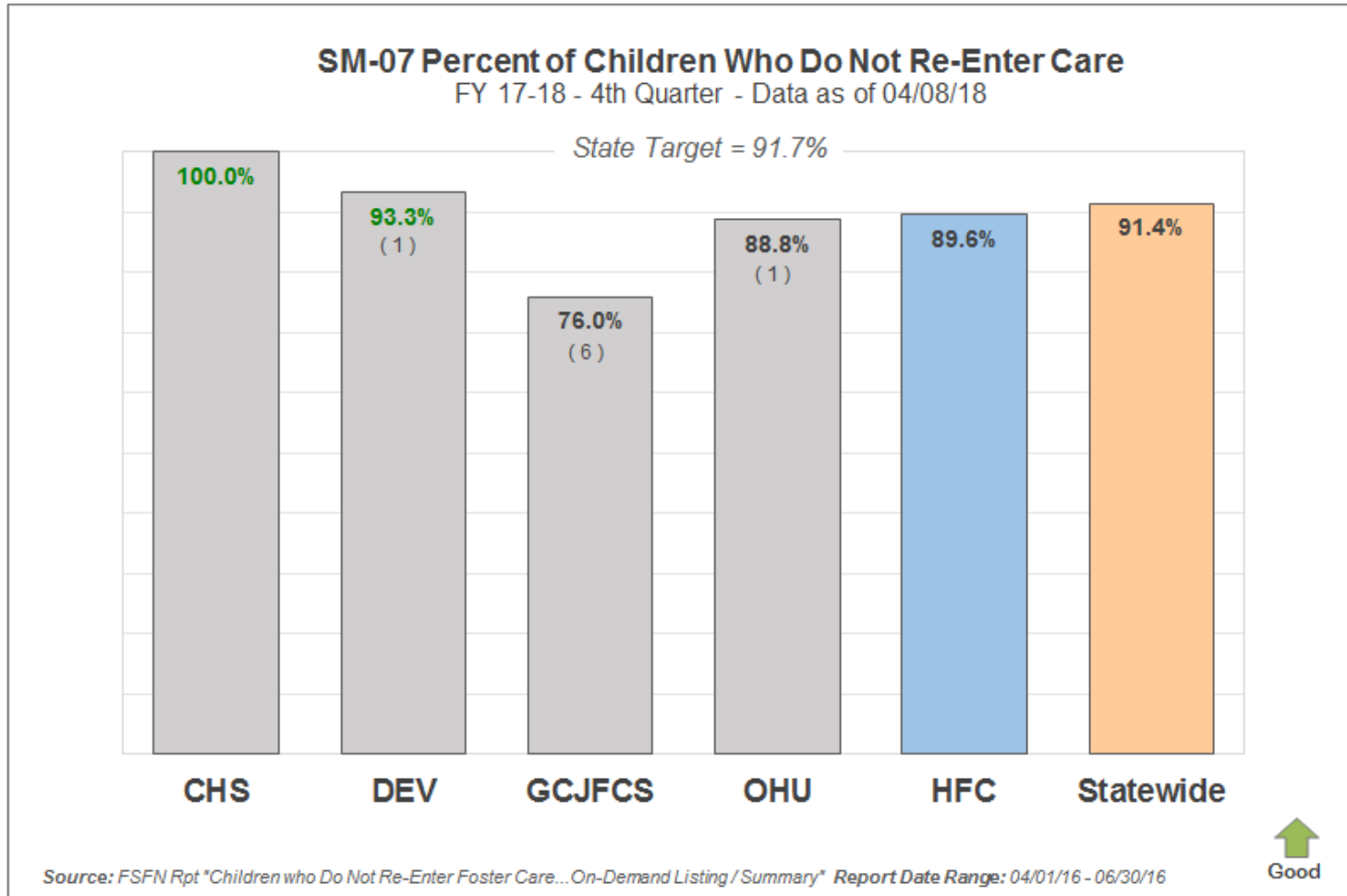
Green = Meeting Measure, Yellow = 10% Below Measure, Red = More Than 10% Below Measure

\* HFC Total includes closed GCJFCS cases but are not presented in the CMO breakdown



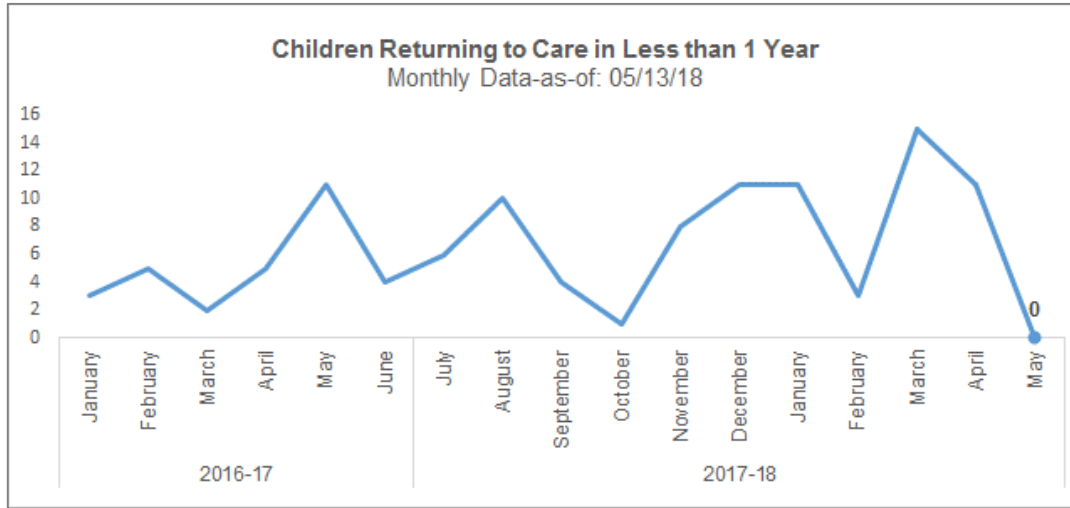
## Scorecard Measure 7 – Children Who Do Not Re-Enter Care

Percentage of children who do not re-enter foster care within 12 months of moving to a permanent home.



# Children Returning to Care

Number of Children in a Removal Episode Who Have Had a Prior Removal



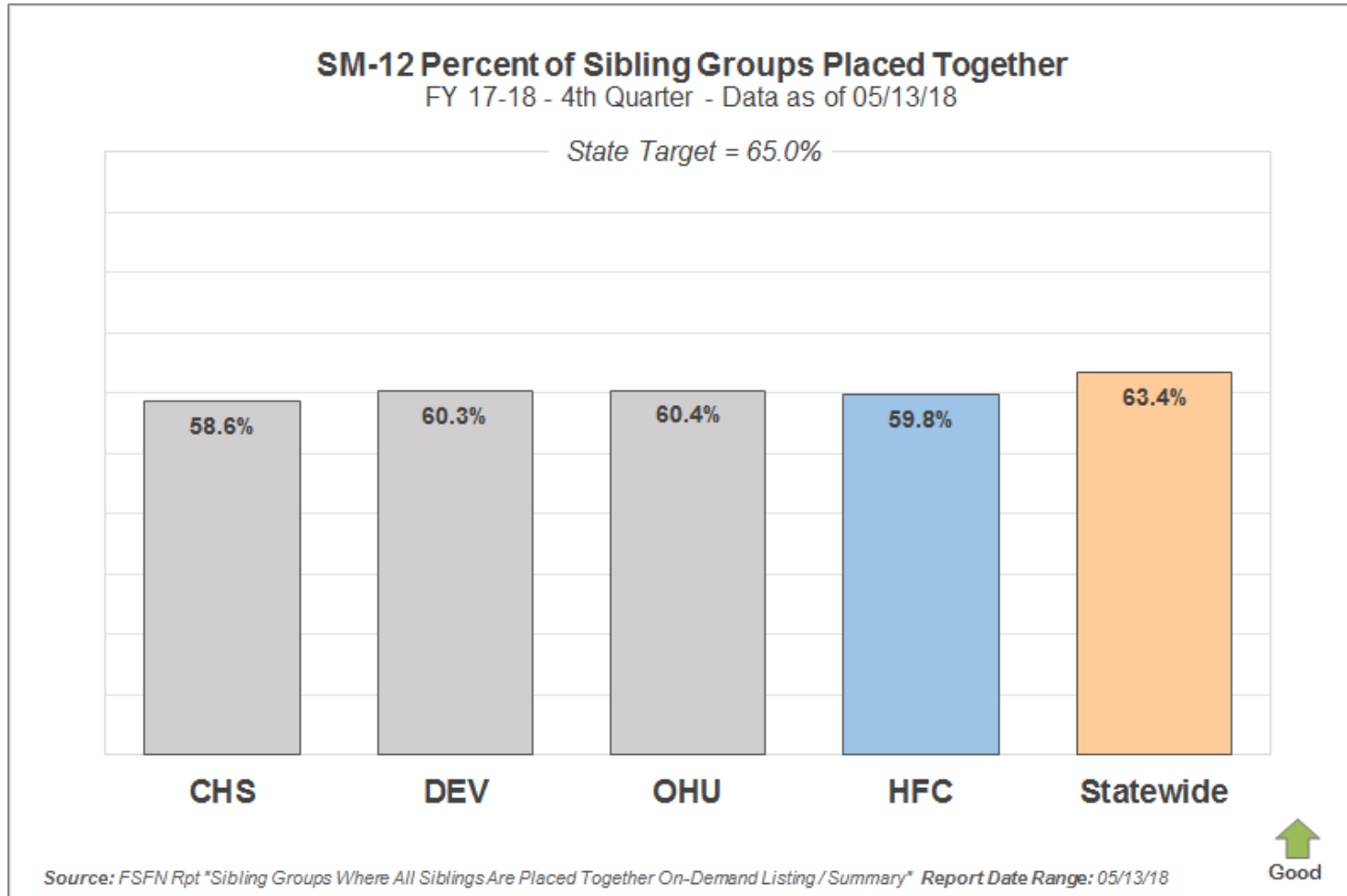
Removal Episodes for Children with a Prior Removal								
Removals entered into FSFN between 05/07/18 - 05/13/18								
Current Removal Date	Prior Unit	Prior Removal	Prior Discharge	Length of Stay (months)	Length from Prior Discharge (months)	LOR Range	P. Analytics Listing	P. Analytics Percent
4/13/2018	142855-OHU-HIGHLANDS	7/24/2013	2/3/2014	6	50	3.0 - 4.9 yrs	N	-

Source: FSFN Data Warehouse Ad Hoc Report, Rpt-as-of: 05/14/18



## Scorecard Measure 12 – Separated Siblings

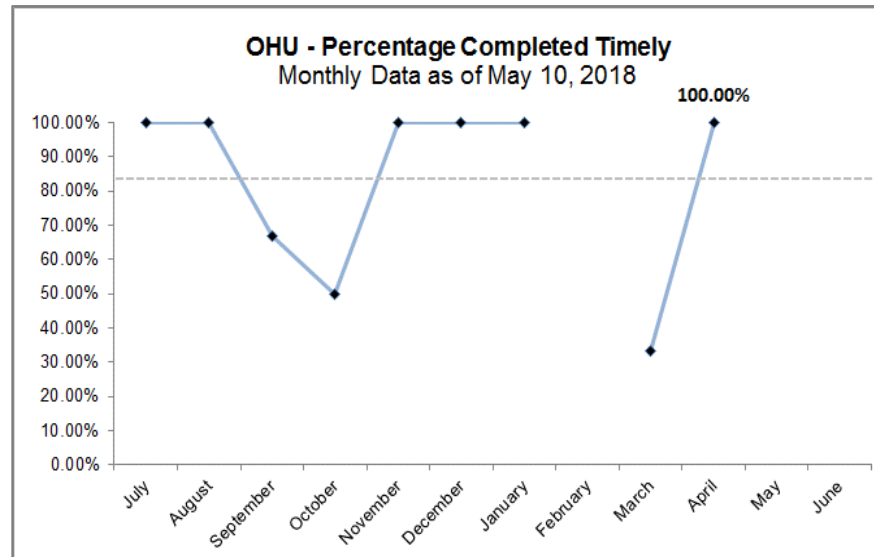
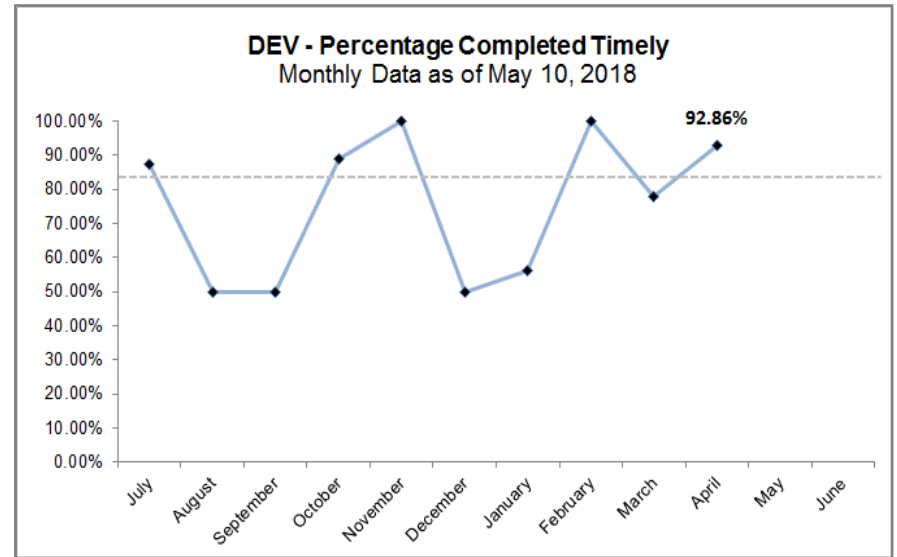
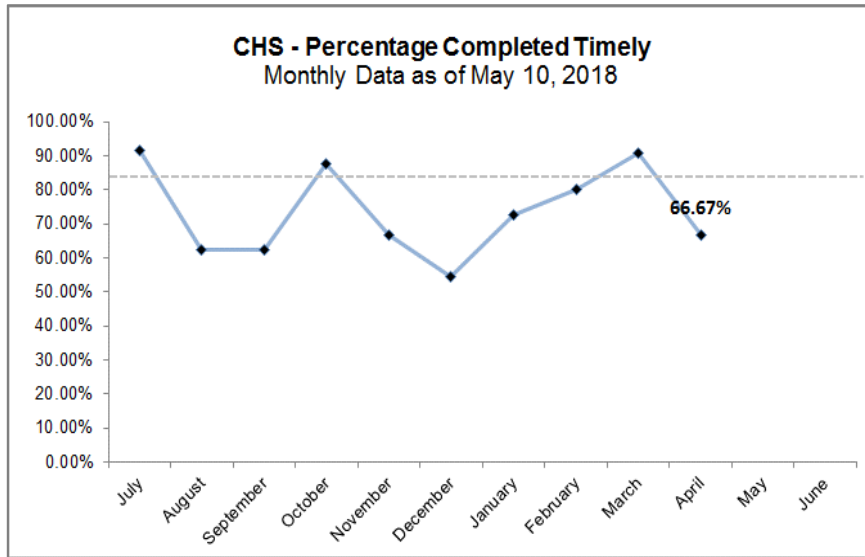
Percentage of siblings groups in out-of-home care where all siblings are placed together.





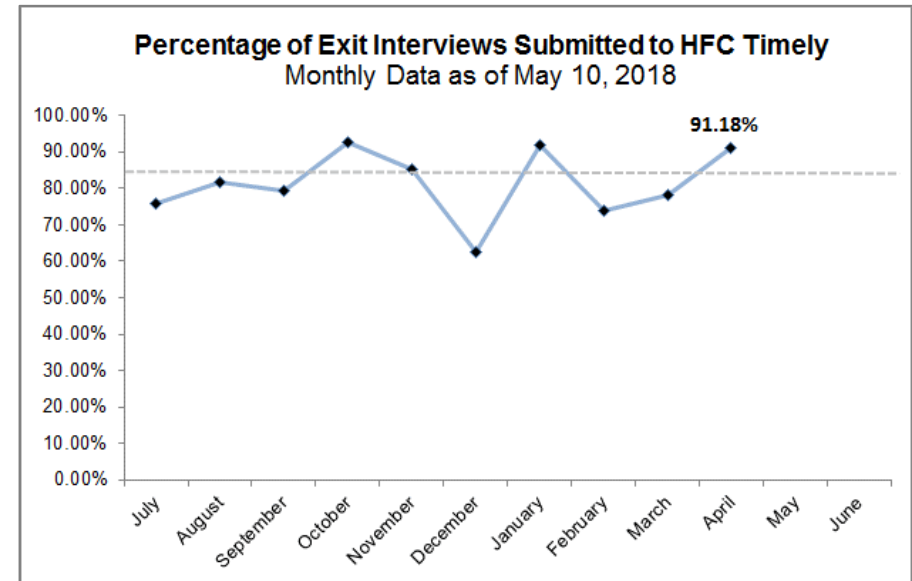
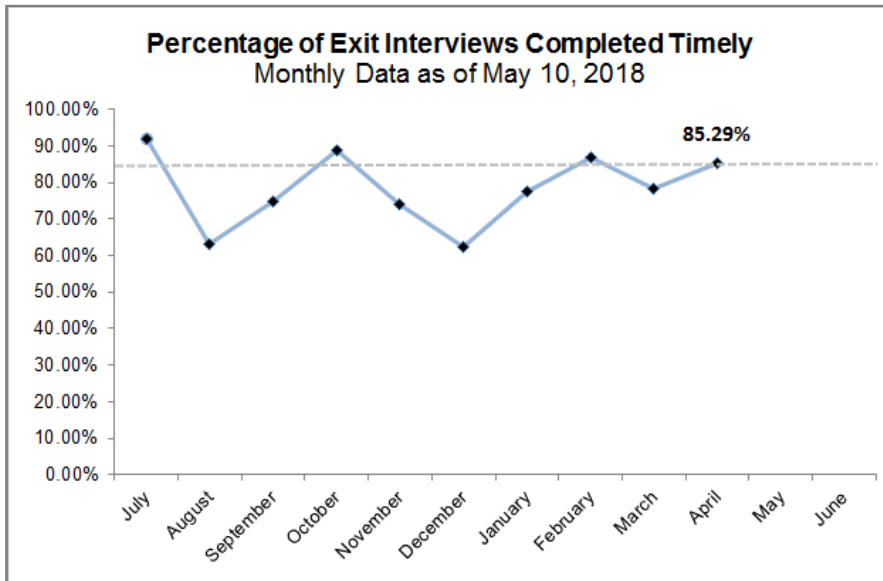
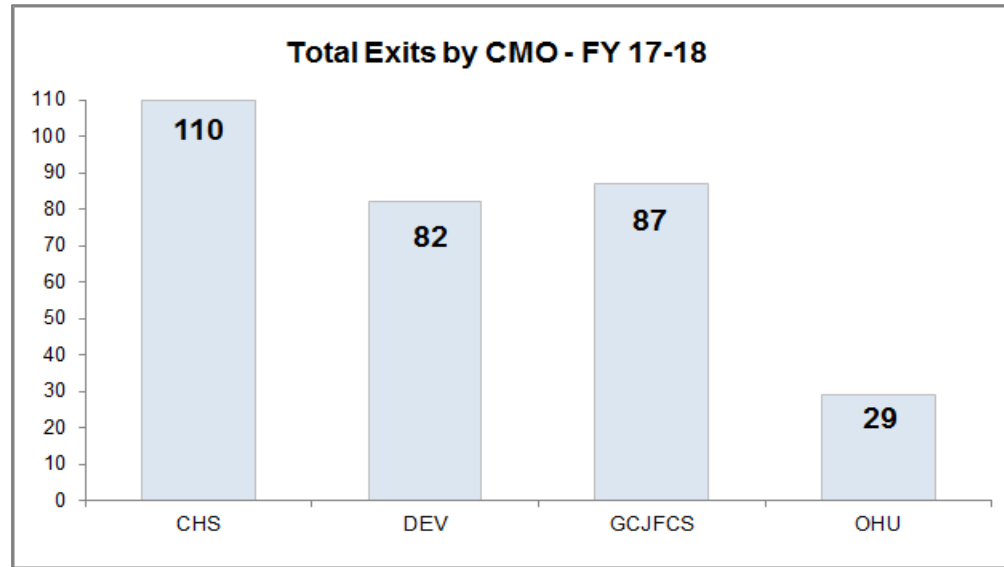
# Exit Interview Timeliness by CMO

HFC Cumulative YTD Timeliness: 78.43%



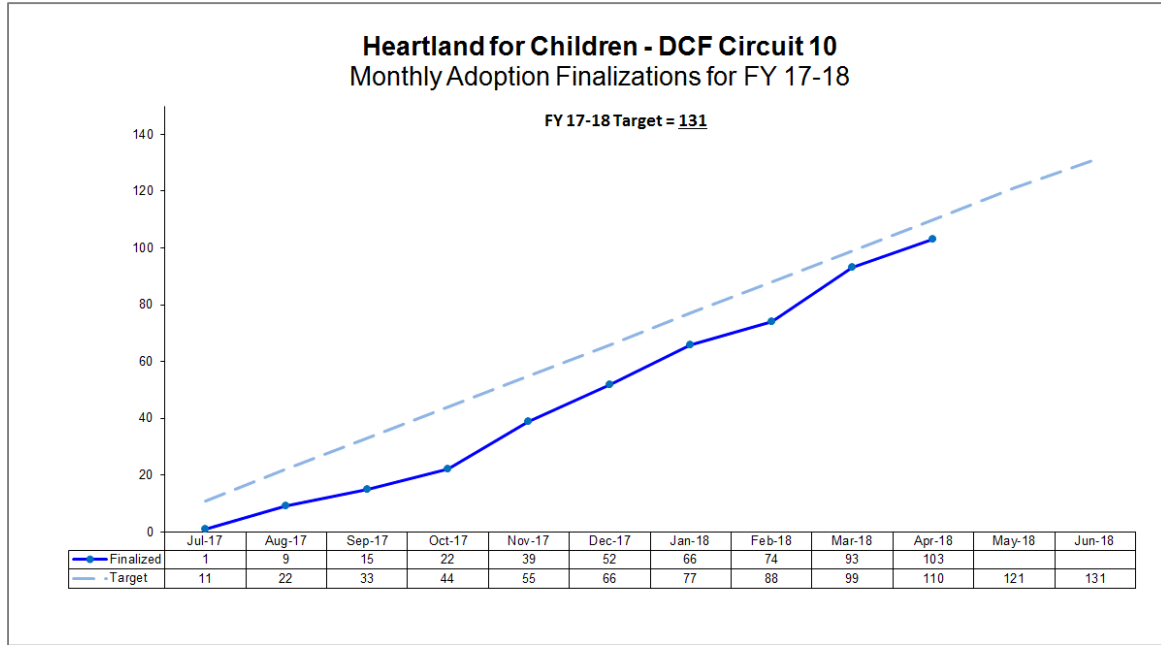
# Exit Interviews Trending by CMO

HFC Cumulative YTD Timeliness: 78.43%



# Adoption Finalizations

Percent of Adoptions Finalized with 24 Months of Removal & Percent of Adoption Goal Met



**Upcoming Finalization Dates**

May 16, 2018  
May 23, 2018

**Adoption Finalizations Credited to HFC**  
17-18 Fiscal Year-to-Date 05/14/18

CMO	Subsidy Files Submitted	Finalized Adoptions	Number Needed to Meet Target	CMO Target	% Target Met	% Completed w/in 24 Mths
CHS	4	30	12	42	71.4%	33.3%
DEV	12	25	7	32	78.1%	32.0%
GCJFCS	-	19	17	36	52.8%	47.4%
OHU	2	26	0	21	123.8%	26.9%
<b>Total</b>	18	103	28	131	78.6%	34.0%



# Foster Home Profile

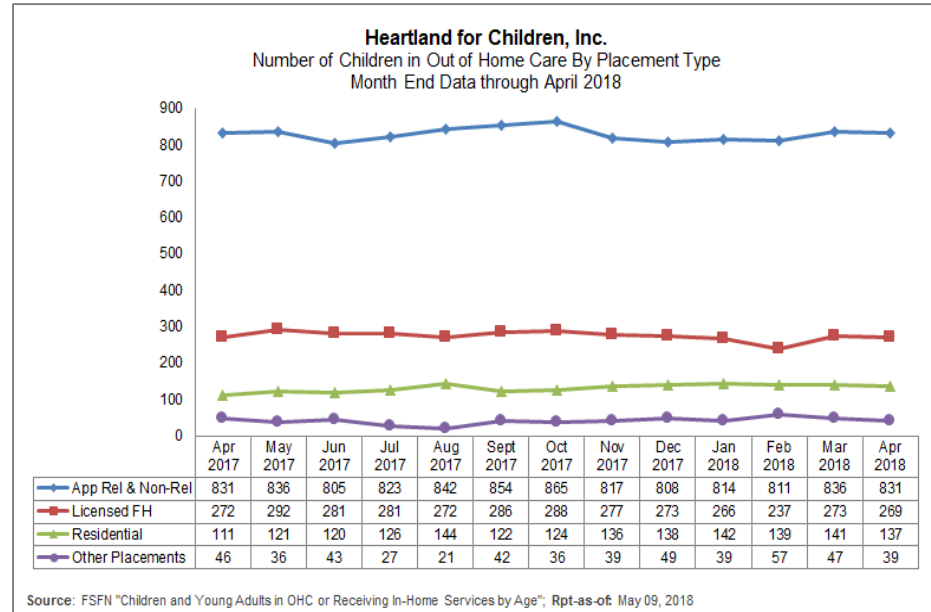
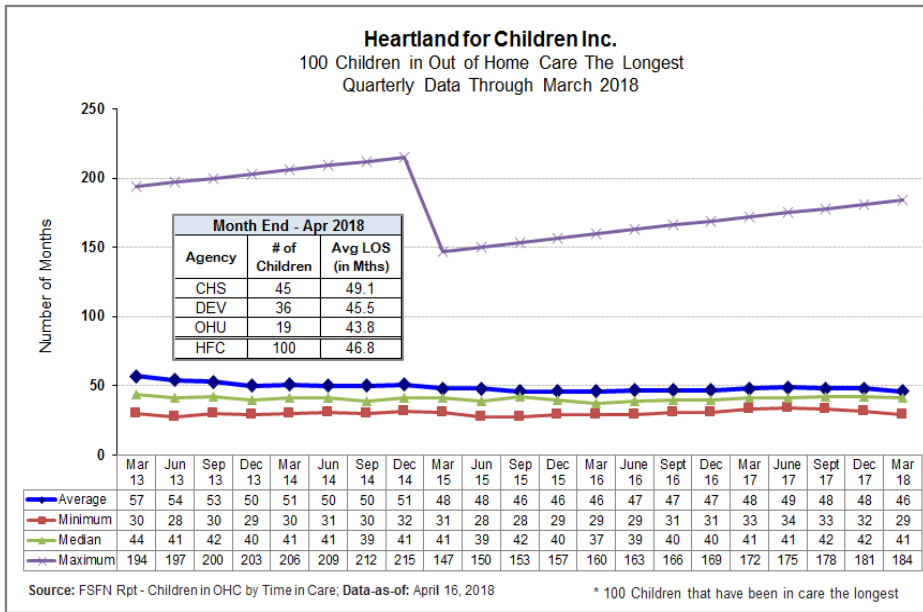
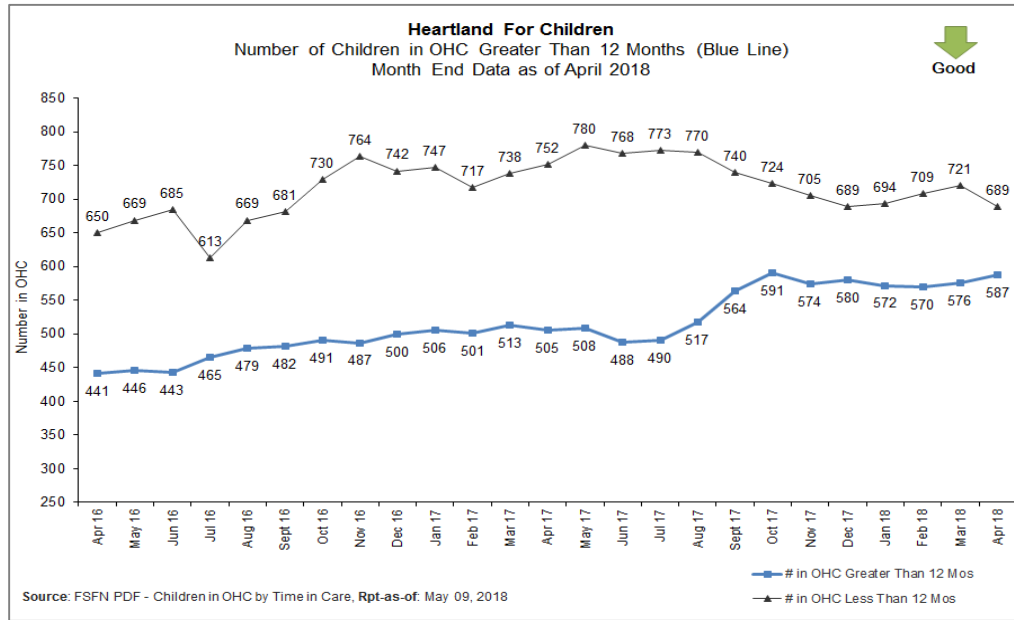




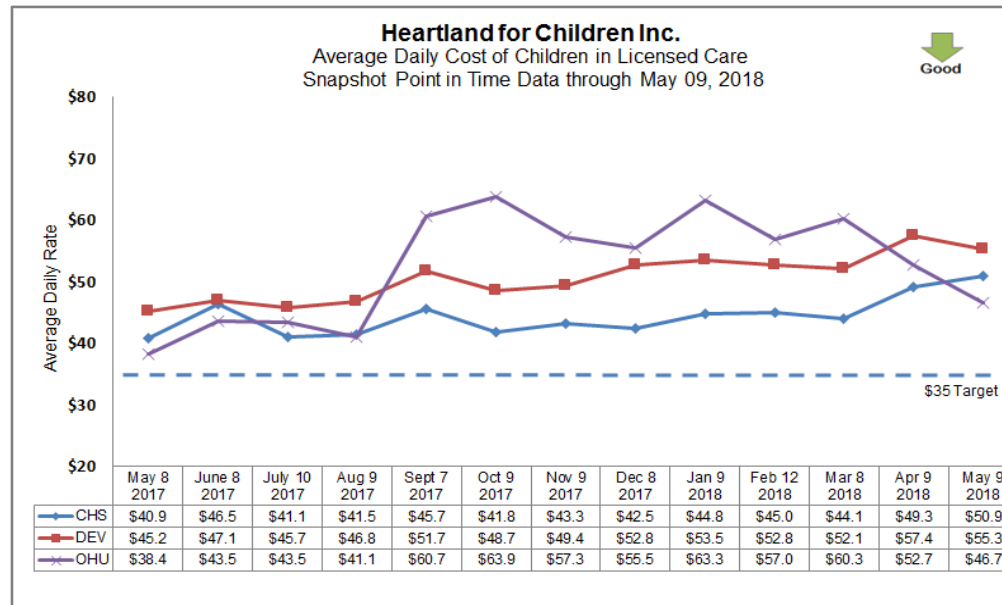
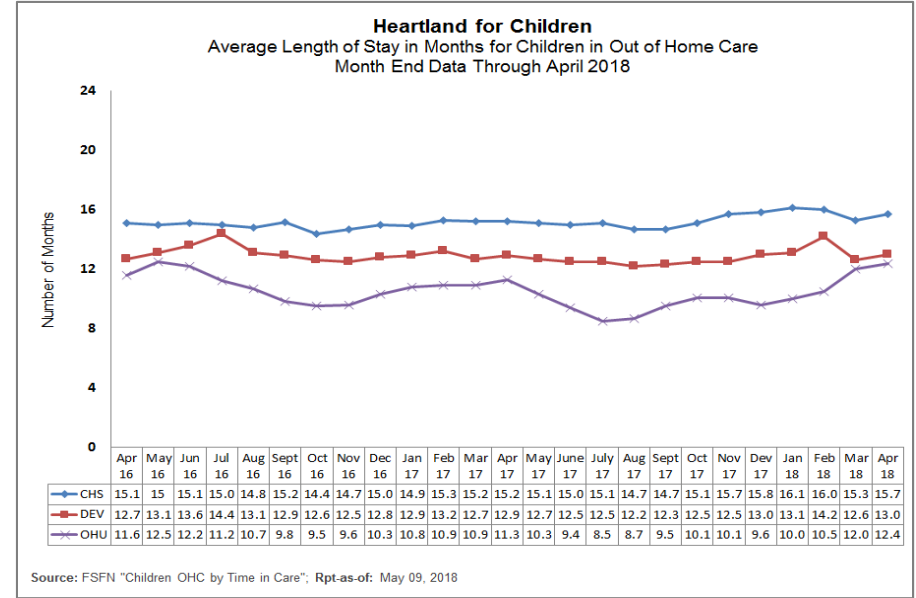
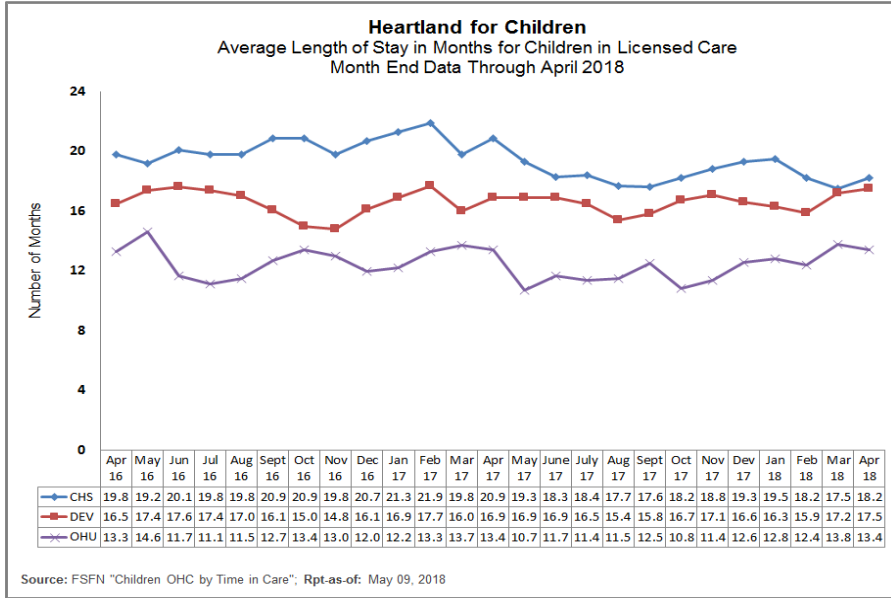
**GAP**

Guardians as Parents

# Permanency for Children in Out of Home Care



# Average Cost and Length of Stay for Children by Case Management Organization



# Children's Legal Services- Shelter Report

CLS Weekly Shelter Report FY 2017-18 as of May 14, 2018

CLS WEEKLY SHELTER REPORT - FY 2017-2018													
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	17/18 Totals
<b># of Shelter Hearings</b>													
Polk	39	42	30	29	30	26	32	42	24	21	11		326
Highlands	7	4	5	3	8	2	9	6	1	3	0		48
Hardee	0	0	2	0	2	1	2	0	1	0	0		8
Total	47	46	37	32	40	29	43	48	26	24	11		383
<b># Children Removed</b>													
Polk	69	76	53	53	51	44	62	87	43	32	23		593
Highlands	15	5	7	4	17	2	14	19	1	5	0		89
Hardee	0	0	4	0	3	2	7	0	1	0	0		17
Total	88	81	64	57	71	48	83	106	45	37	23		703
<b>Total Children Denied Shelter</b>													
Polk	0	0	0	1	0	0	0	0	0	0	0		1
Highlands	0	0	0	0	0	0	0	0	0	0	0		0
Hardee	0	0	0	0	0	0	0	0	0	0	0		0
Total	0	0	0	1	0	0	0	0	0	0	0		1
<b># Children Placed with Relative</b>													
Polk	35	46	27	31	22	29	39	58	21	15	12		335
Highlands	15	4	5	2	11	0	8	3	0	4	0		52
Hardee	0	0	4	0	0	2	0	0	1	0	0		7
Total	54	50	36	33	33	31	47	61	22	19	12		398
<b># Children Placed with Non Relative</b>													
Polk	8	17	4	4	5	5	8	9	6	7	0		73
Highlands	0	1	0	1	6	0	3	9	1	0	0		21
Hardee	0	0	0	0	3	0	5	0	0	0	0		8
Total	8	18	4	5	14	5	16	18	7	7	0		102
<b># Children Placed in Foster Care</b>													
Polk	26	13	22	18	24	10	15	20	16	10	11		185
Highlands	0	0	2	1	0	2	3	7	0	1	0		16
Hardee	0	0	0	0	0	0	2	0	0	0	0		2
Total	26	13	24	19	24	12	20	27	16	11	11		203

% of Children Sheltered Placed in Foster Care							
Data as of 05/14/2018							
Month	11-12	12-13	13-14	14-15	15-16	16-17	17-18
Jul	35.8%	32.8%	44.7%	29.5%	34.7%	32.0%	29.5%
Aug	25.6%	32.0%	24.1%	34.9%	34.0%	28.7%	16.0%
Sep	51.4%	45.3%	26.2%	63.6%	27.1%	22.8%	37.5%
Oct	39.2%	34.8%	44.3%	34.5%	29.3%	27.4%	33.3%
Nov	37.3%	40.0%	44.4%	17.4%	19.2%	28.6%	33.8%
Dec	37.8%	30.0%	30.9%	52.7%	21.3%	16.0%	25.0%
Jan	51.4%	37.8%	37.5%	26.3%	21.2%	23.9%	25.0%
Feb	27.3%	42.2%	47.6%	39.4%	17.6%	16.3%	25.5%
Mar	47.6%	36.1%	47.4%	39.0%	30.0%	15.8%	35.6%
Apr	30.6%	30.3%	43.9%	24.1%	29.7%	33.8%	29.7%
May	41.2%	27.3%	28.8%	27.5%	56.3%	27.4%	47.8%
Jun	27.2%	19.0%	31.3%	33.3%	41.0%	32.0%	
<b>FY Total</b>	<b>38.0%</b>	<b>34.3%</b>	<b>37.7%</b>	<b>34.7%</b>	<b>30.1%</b>	<b>25.4%</b>	

Shelter Count for the Week of May 08 - 14, 2018			
	Polk	Highlands	Hardee
Shelters	7		
Children Removed	16		
Placed in Foster Care	6		
Placed w/ a Relative	10		
Placed w/a Non-Rel			





# Case Transfer Staffing Data

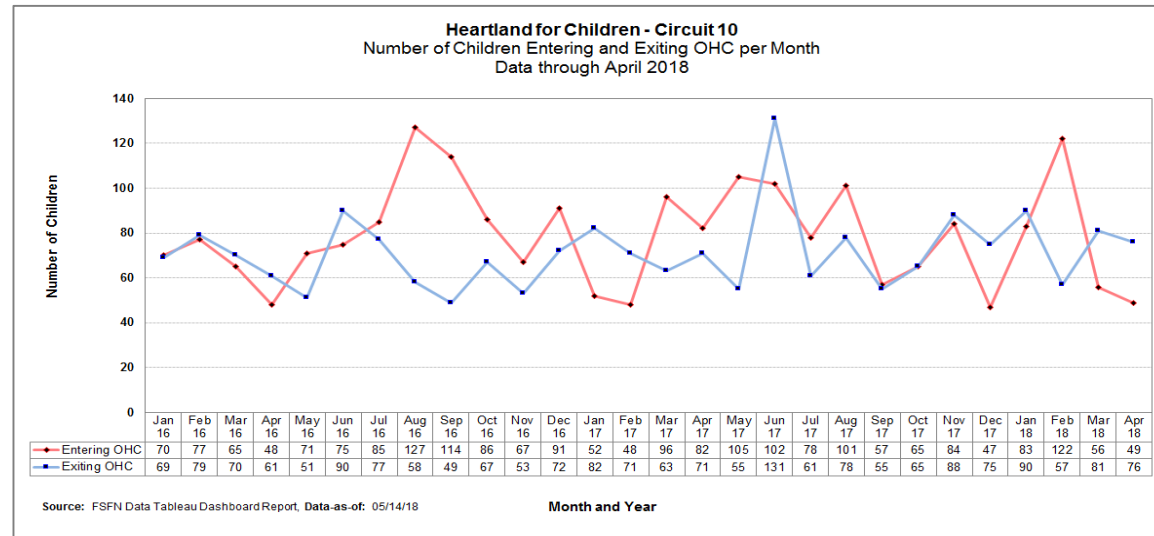
Case Transfer Data For Fiscal Year July 1, 2017 – June 30, 2018 - Data as of 05/14/2018

	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	17-18 Totals	16-17 Totals	15-16 Totals
<b>Number of Children</b>															
CHS	27	30	34	30	17	29	14	43	49	18	7		298	416	391
Devereux	19	45	23	27	30	18	34	23	55	30	13		317	442	403
GCCC	29	32	24	35	18	24	21	1	8	17	11		220	426	388
One Hope	58	59	41	42	26	38	45	54	56	36	12		467	586	358
<b>Total</b>	<b>133</b>	<b>166</b>	<b>122</b>	<b>134</b>	<b>91</b>	<b>109</b>	<b>114</b>	<b>121</b>	<b>168</b>	<b>101</b>	<b>43</b>		<b>1302</b>	<b>1870</b>	<b>1540</b>
<b>Out of Home Care</b>															
CHS	15	17	25	17	8	19	8	25	43	14	2		193	253	230
Devereux	15	18	9	15	24	8	23	14	42	19	8		195	259	218
GCCC	24	25	13	16	10	19	17	0	4	9	6		143	265	235
One Hope	20	14	7	7	7	18	8	11	22	4	5		123	136	71
<b>Total</b>	<b>74</b>	<b>74</b>	<b>54</b>	<b>55</b>	<b>49</b>	<b>64</b>	<b>56</b>	<b>50</b>	<b>111</b>	<b>46</b>	<b>21</b>		<b>654</b>	<b>913</b>	<b>754</b>
<b>IN - HOME JUDICIAL</b>															
CHS	2	4	0	1	3	7	1	3	4	0	3		28	27	30
Devereux	3	6	2	2	3	0	1	6	3	0	0		26	24	37
GCCC	0	4	5	0	3	4	1	0	0	3	0		20	29	11
One Hope	6	0	1	4	4	0	0	0	2	6	1		24	22	8
<b>Total</b>	<b>11</b>	<b>14</b>	<b>8</b>	<b>7</b>	<b>13</b>	<b>11</b>	<b>3</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>4</b>		<b>98</b>	<b>102</b>	<b>86</b>

	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	17-18 Totals	16-17 Totals	15-16 Totals
<b>NON-JUDICIAL IN HOME SERVICES</b>															
CHS	8	8	6	4	7	2	5	5	2	1	0		48	102	83
Devereux	1	16	8	9	0	4	7	2	9	2	4		62	119	82
GCCC	3	1	4	14	2	1	0	0	4	5	0		34	113	89
One Hope	7	6	4	3	1	4	7	5	4	1	1		43	67	52
<b>Total</b>	<b>19</b>	<b>31</b>	<b>22</b>	<b>30</b>	<b>10</b>	<b>11</b>	<b>19</b>	<b>12</b>	<b>19</b>	<b>9</b>	<b>5</b>		<b>187</b>	<b>401</b>	<b>306</b>
<b>OCS / ICPC Courtesy Supervision</b>															
CHS	0	0	0	2	0	0	0	0	0	0	0		2	1	28
Devereux	0	0	0	0	0	0	0	0	0	0	0		0	2	40
GCCC	0	0	0	0	0	0	0	0	0	0	0		0	1	29
One Hope	25	39	28	27	14	16	29	37	28	22	5		270	355	217
<b>Total</b>	<b>25</b>	<b>39</b>	<b>28</b>	<b>29</b>	<b>14</b>	<b>16</b>	<b>29</b>	<b>37</b>	<b>28</b>	<b>22</b>	<b>5</b>		<b>272</b>	<b>359</b>	<b>314</b>
<b>Reinstatement of Protective Services Supervision (Notice of Hearings)</b>															
CHS	0	1	0	1	1	0	0	6	0	1	0		10	17	7
Devereux	0	2	2	1	0	1	3	0	1	7	0		17	20	16
GCCC	0	2	0	4	1	0	0	1	0	0	2		10	13	9
One Hope	0	0	0	0	0	0	0	0	0	1	0		1	4	9
<b>Total</b>	<b>0</b>	<b>5</b>	<b>2</b>	<b>6</b>	<b>2</b>	<b>1</b>	<b>3</b>	<b>7</b>	<b>1</b>	<b>9</b>	<b>2</b>		<b>38</b>	<b>54</b>	<b>41</b>

## Children Entering & Exiting Care

Number of Children Entering and Exiting Out-of-Home Care per Month





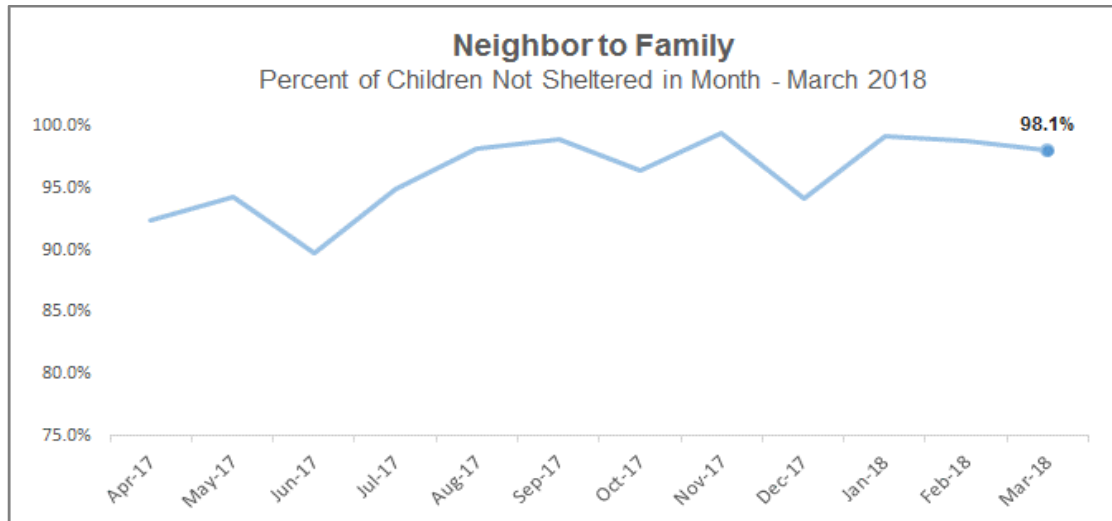
## Neighbor to Family – Weekly & Monthly Census

17-18 Fiscal Year to Month - Percentage of Children Not Sheltered: **95.1%**

Neighbor To Family - Weekly Census Numbers		
Weekly Data 05/08/18 through 05/14/18		
Referral Type	Number of Families	Number of Children
CPI - Safety Management	1	4
CPI - Family Support	40	97
Specialized - Family Support	15	37
Prevention - Comm. Referral	34	97
Special Conditions Report	3	7
Nurturing Parenting	14	28
<b>NTF - Total Services</b>	<b>107</b>	<b>270</b>

“NTF did very well with my family. The worker was amazing and my kids loved her.”

- Parent Satisfaction Survey



# Human Trafficking – Verification and Management

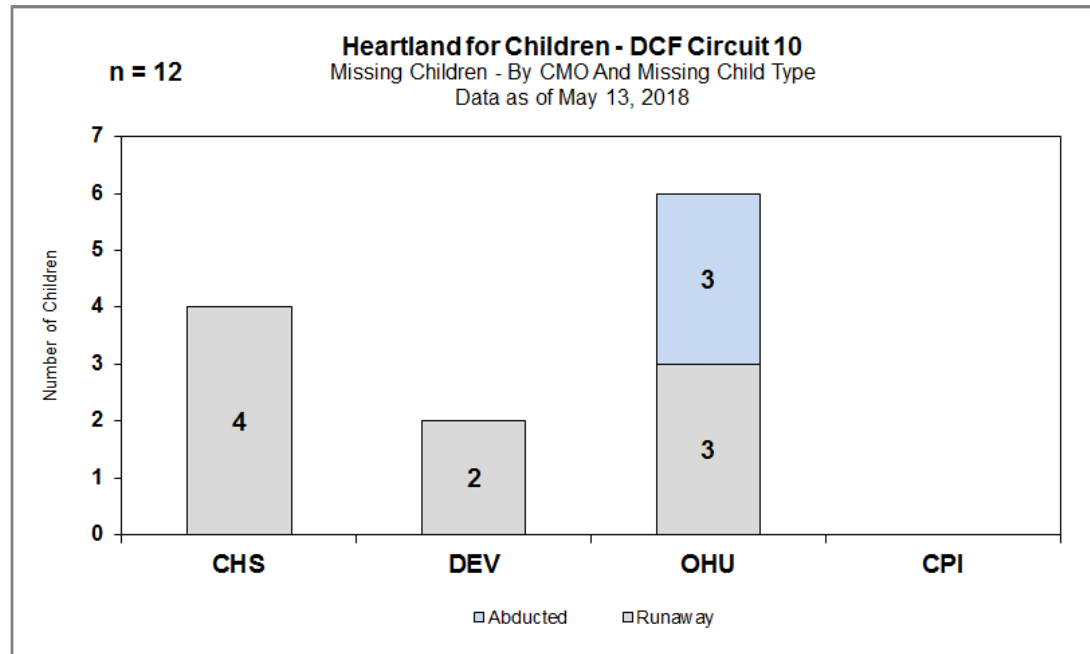
## Labor Trafficking & Commercial Sexual Exploitation of Children (CSEC)

Human Trafficking							
Tracking Information for Children Flagged as of 05/13/2018							
Age	Gender	Date Verified (HT)	HT type	Agency	Unit	Case Manager	Placement
18	Female	2/1/2016	CSEC	OHU	142853-OHU-HARDEE	Tammy Cleveland	Foster (18+)
17	Female	3/18/2014	CSEC	OHU	142852-OHU-POLK	Joanne Flinn	Residential
17	Female	9/15/2017	CSEC	DEV	141845-DEV	Sheila Rossy-Arroyo	Runaway
17	Female	2/17/2017	CSEC	CHS	141832-CHSFL	Bethany Alexander	Residential
17	Female	9/15/2014	CSEC	CHS	141832-CHSFL	Bethany Alexander	DJJ
16	Female	6/26/2017	CSEC	CHS	141832-CHSFL	Elizabeth Livesay	Residential
16	Female	3/15/2018	CSEC	DEV	141845-DEV	Sheila Rossy-Arroyo	Non relative
16	Male	3/1/2018	Labor	DEV	141929-DEV	Dante Pressley	DJJ
16	Female	9/7/2017	CSEC	OHU	142852-OHU-POLK	Joanne Flinn	Runaway
16	Female	4/25/2018	CSEC	DEV	141828-DEV	Kion Pope	Group Home
16	Female	4/6/2017	CSEC	CHS	141837-CHSFL	Nicole Beltz	DJJ
16	Female	10/14/2013	CSEC	CHS	141835-CHSFL	Chastity Washington	Runaway
15	Female	2/27/2018	CSEC	CHS	141835-CHSFL	Chastity Washington	Safehouse
15	Male	3/6/2017	Labor	CHS	141839-CHSFL	Lamar Reese	Group Home
15	Female	9/7/2017	CSEC	CHS	141846-CHSFL	Katherine Hiers	Residential
13	Female	11/22/2017	CSEC	CHS	141837-CHSFL	Kaitlyn Bjorklund	Relative



# Missing Children

HFC – DCF Circuit 10 Number of Missing Youth as of Reporting Date

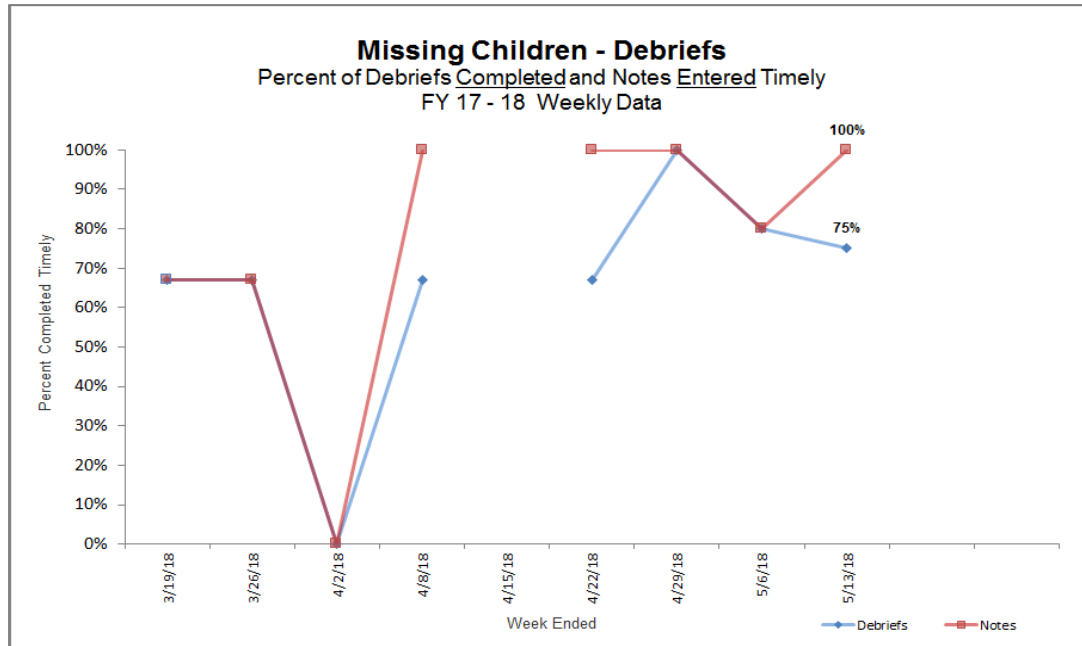


Circuit 10 - Weekly Missing Children Report							
Number of Missing Youth as of Reporting Date							
Reporting Date	Total Missing Children Week to Date	Total New Episodes Month to Date	Timely Reporting Compliance Week to Date	Timely Reporting Compliance Month to Date	Timely Reporting Misses Week to Date	Total Recoveries Month to Date	Agency Responsible Week to Date
Jan 2018 (m/end)	-	22	-	95%	-	22	-
Feb 2018 (m/end)	-	27	-	93%	-	30	-
Mar 2018 (m/end)	-	20	-	75%	-	21	-
Apr 2018 (m/end)	-	18	-	89%	-	14	-
5/6/2018	12	8	88%	88%	1	7	CHS
5/13/2018	12	12	100%	92%	0	12	



# Missing Children – Debriefs

HFC - Required Debriefs Completed and Note Entry Timeliness



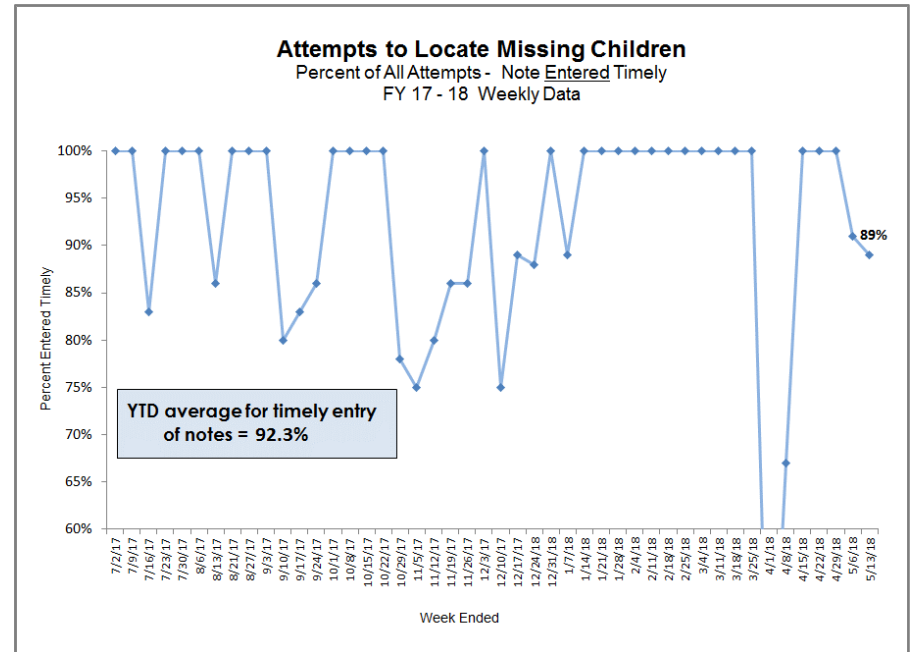
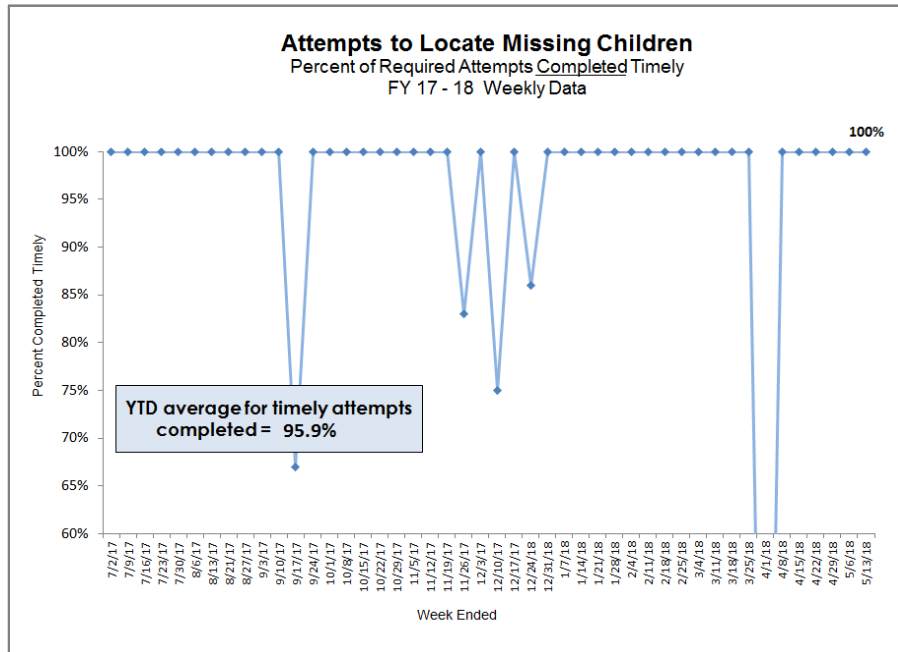
Missing Children - Debriefs								
Week of 05/07/2018 through 05/13/2018								
Agency	Debriefs Required	Required Completed	Completed Timely	Percentage Completed Timely	Notes Required	Voluntarily Completed	Entered Timely	Debriefs entered within 24 hours
CHS	2	2	1	50%	2		2	100%
DEV				-				-
OHU	2	2	2	100%	2		2	100%
<b>Total</b>	<b>4</b>	<b>4</b>	<b>3</b>	<b>75%</b>	<b>4</b>	<b>0</b>	<b>4</b>	<b>100%</b>



# Missing Children – Attempts to Locate

HFC – DCF Circuit 10 Attempts to Locate Missing Children

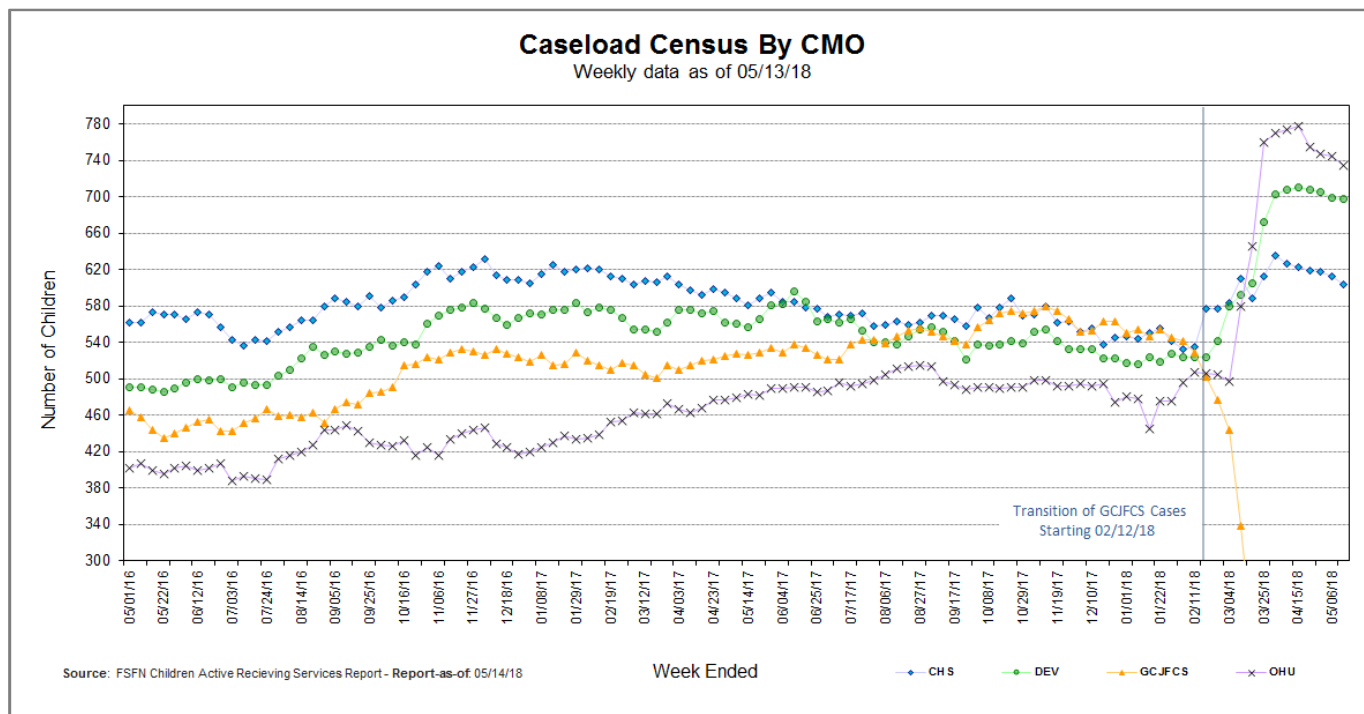
Attempts to Locate								
Week of 05/07/2018 through 05/13/2018								
Agency	Required	Required Completed	Required Completed Timely	Percentage Completed Timely	Notes Required	Voluntarily Completed	Notes Entered Timely	Attempts to Locate notes entered within 24 hours
CHS	2	2	2	100%	2		2	100%
DEV	2	2	2	100%	2		1	50%
OHU	5	5	5	100%	5		5	100%
PI				-				-
<b>Total</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>100%</b>	<b>9</b>	<b>0</b>	<b>8</b>	<b>89%</b>



# Caseload Census Information

## CBC Services Weekly Caseloads By CMO

Number of Children by CMO Last 6 Reporting Periods						
Agency	4/9/2018	4/15/2018	4/22/2018	4/29/2018	5/6/2018	5/13/2018
CHS	627	623	619	617	613	604
DEV	708	710	708	705	699	698
OHU	774	777	755	747	745	734
<b>HFC Total</b>	<b>2109</b>	<b>2110</b>	<b>2082</b>	<b>2069</b>	<b>2057</b>	<b>2036</b>



# Caseload Census by Case Manager and Organization

Data as of 05/13/2018

Caseload of 1 - 5 Children		
CMO	Case Workers	#
CHS	Denmark, Sandi	5
CHS	Cardona, Abdiel	5
CHS	Parrish, Elizabeth	4
DEV	Porter, Ineisha	4
OHU	Fay, Ashley	4
OHU	Jean, Tamara	4
CHS	Alexander, Bethany	3
OHU	Arnold, Tiffany	3
DEV	Hampton, Sharday	2
OHU	Evans, Pamela	2
OHU	Land, Amanda	2
OHU	Distler, Rebecca	2
CHS	Cotto, Sigrid	1
CHS	Livesay, Elizabeth	1
OHU	Kampman, Rebecca	1

Caseload of 6 - 15 Children		
CMO	Case Workers	#
CHS	Raines, Todd	15
CHS	Wilson, Hellanor	13
OHU	Wynn, Christina	12
CHS	Davis, Melissa	10
CHS	Bullock, Cornelius	10
DEV	Herrera, Arline	10
DEV	Stoudemire, Ledesha	8
DEV	Moffitt, Sarah	8
CHS	Beltz, Nicole	7
OHU	Newton, Kimberly	7
OHU	Crossen, Monaya	7
CHS	Allphin, Cris	6
DEV	Davis, Katelyn	6
OHU	Colon, Lisette	6

Caseload of 16 - 24 Children		
CMO	Case Worker	#
DEV	Alston-Temple, Tameka	24
OHU	Cleveland, Tammy	24
OHU	Johnson, Gwendolyn	24
CHS	Gonzalez, Vivian	23
DEV	Brown, Candace	23
OHU	Fleurival, Marie	23
OHU	Meinke, Danielle	23
OHU	Thompkins, Eureka	23
DEV	Flores, Mary	22
OHU*	Howard, Arlina	22
OHU	Downing, Teneka	22
OHU	Calderon, Jose	22
OHU	Myers, Julieanne	22
DEV	Daniels, Audrey	21
OHU	Gay, Tony	21
OHU	Freeman, Bonita	21
DEV	Williams, Brioni	20
OHU	Frazier, Ernestine	20
OHU	Tucker, Theron	20
OHU	Lockwood, Roneshia	19
OHU	Mattison-Reid, Sharon	18
CHS	Dankowski, Jennifer	17
OHU	Spears, Latasha	17
CHS	Arrindell, Mikel	16
DEV	Gilberry, Yolanda	16
OHU	Hinkle, Gwen	16

Caseload of 25 - 29 Children		
CMO	Case Worker	#
OHU	Flinn, Joanne	29
CHS	Humber, John	28
DEV	Wiggins, Lee	28
CHS	Weaver, Salisha	27
CHS	Sims, Victor	27
DEV	Pope, Kion	27
DEV	White, Alfreda	27
OHU*	Pittard, Deangelo	27
CHS	Reese, Lamar	26
DEV	O'Connor, Michelle	26
DEV	Morris, Tyrica	26
OHU	Kamm, Stephanie	26
OHU	Sherwood, Drake	26
DEV	Bartle, Julie	25
DEV	Curtis, Stephanie	25
OHU	Mcfadden, Phillisha	25

Caseload of 30+ Children		
CMO	Case Worker	#
CHS	Bankole, Sophia	37
DEV	Gadson, Berlendah	37
CHS	Hiers, Katherine	36
OHU*	Gonzalez, Jesus	36
CHS	Washington, Chastity	35
CHS	Tobie, Shada	35
DEV	Diaz, Karla	35
OHU	King, Lora	35
CHS	Jones, Olivia	33
DEV	Riley, Tinisha	33
CHS	Ware, Christina	32
DEV	Pierrissaint, Walner	32
OHU*	Tucker, Raymona	32
CHS	Nettles, Markisha	31
CHS	Bishop, Shane	31
DEV	Hamilton, Shuntia	31
DEV	Pressley, Dante	31
DEV	Pyles, Lisa	31
OHU*	Baldwin, Chenoa	31
CHS	Friday, Michelle	30
CHS	Bjorklund, Kaitlyn	30
CHS	Mills, Clyatt	30
DEV	Collins, Montel	30
DEV	Collins, Sara	30
DEV	Rossey-Arroyo, Sheila	30
DEV	Spence, India	30
OHU	Garza, Krystal	30
OHU*	Simmons, Shannon	30

\*These OHU case managers contain caseloads that are over 70% OCS cases.

On average an OCS case compares to 1.54 regular cases (i.e., 20 OCS cases approx. equals 13 regular cases).

\*\*All CHS case managers are supported by Case-Aim support. On average a Case-Aim supported case compares to 1.33 regular cases (i.e., 20 cases with Case-Aim approx. equals 15 cases without Case-Aim support).

Red = Supervisors carrying cases





# Caseload Census Information

Case Manager Caseload Breakdown by Agency – Data as of 05/13/2018

Count of Case Managers Within a Caseload Range							
CMO	1-5 Children in Caseload	6-15 Children in Caseload	16-24 Children in Caseload	25+ Children in Caseload	30+ Children in Caseload	Total Case Managers	Avg # of Children per CM
CHS	1	4	3	4	11	23	26.3
DEV	2	4	6	7	11	30	23.3
OHU	4	3	17	5	6	35	21.0
<b># of CMs</b>	<b>7</b>	<b>11</b>	<b>26</b>	<b>16</b>	<b>28</b>	<b>88</b>	<b>23.1</b>

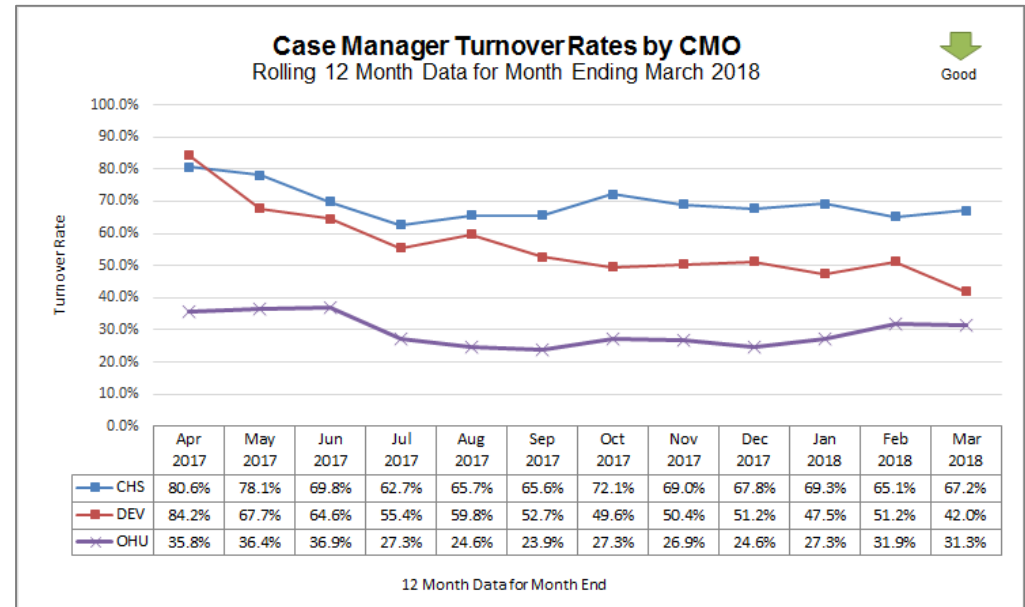
\* Data Excludes Supervisor Count

Percent of Case Managers That Are at or Under the National Caseload Standard of 15			
CMO	# Case Managers	# with Caseload at 15 or lower	Percent at 15 or lower
CHS	23	5	21.7%
DEV	30	6	20.0%
OHU	35	7	20.0%
<b>HFC</b>	<b>88</b>	<b>18</b>	<b>20.5%</b>

# Case Management Organization Turnover

12 Month Case Manager Turnover Rates by Agency

Employee Turnover Rates By CMO 12 Month Data for Month Ended March 2018		
CMO	Case Manager	Case Manager Supervisor
CHS	67.2%	11.1%
DEV	42.0%	22.2%
OHU	31.3%	13.3%



## Monthly Birth Parent Contacts

Target = 70% Mothers and 50% Fathers - seen monthly

Birth Parent Contacts - May 2018		
FSFN Data as of 05/13/18		
Agency	Mom % Completed	Dad % Completed
CHS	15.92%	12.26%
DEV	28.57%	19.31%
OHU	20.87%	10.74%
HFC	<b>22.51%</b>	<b>14.85%</b>
Green = 70% or higher Mom / 50% or higher Dad Yellow = 63%-69% Mom / 45%-49% Dad Red = < 63% Mom / < 45% Dad Source: Mindshare Mother / Father Contacts Dashboard		

Birth Parent Contact Required and Completed - January 2018							
AGENCY	# Moms Required	# Moms Completed	Mom % Completed	# Dads Required	# Dads Completed	Dad % Completed	Combined Average
CHS	240	172	71.7%	153	78	51.0%	61.3% ★
DEV	205	154	75.1%	128	62	48.4%	61.8% ★
GCCC	231	142	61.5%	148	55	37.2%	49.3%
OHU	77	55	71.4%	41	27	65.9%	68.6% ★
<b>TOTAL</b>	<b>753</b>	<b>523</b>	<b>69.5%</b>	<b>470</b>	<b>222</b>	<b>47.2%</b>	<b>58.3%</b>

Source: Mindshare Mother / Father Contacts Dashboard Data-as-of: 02/09/18



## Healthcare Information

Data Entered into FSFN for Children in Out-of-Home Care




Health Information in FSFN for Children in OHC as of 05/13/18						
Agency	# of Children in OHC	% With a Medical Record in FSFN	% With Medical Service in last 12 Months	% With Dental Service in Last 7 months	% with Immunizations Up to Date	Overall Performance
CHS	402	100.0%	97.5%	92.7%	99.8%	96.7%
DEV	504	99.8%	97.0%	87.2%	97.8%	94.0%
OHU	358	100.0%	95.0%	90.9%	94.7%	93.5%
<b>HFC</b>	<b>1264</b>	<b>99.9%</b>	<b>96.6%</b>	<b>90.1%</b>	<b>97.5%</b>	<b>94.8%</b>
Source: FSFN report "Healthcare Service Information for Children in Out-of-home Care Daily Listing - OCWDRU"						

Health Information in FSFN as of 05/13/18				
Agency	# of Missing Medical Records	# of Medical Appointments Needing Update	# of Dental Appointments Needing Update	# of Immunization Needing Update
CHS	0	10	17	1
DEV	1	15	35	11
OHU	0	18	21	19
<b>Total</b>	<b>1</b>	<b>43</b>	<b>73</b>	<b>31</b>
Source: "Healthcare Service Information for OHC - Daily Listing - OCWDRU"				

## Scorecard Measures 9 & 10 - Children Receiving Healthcare Services

SM 9 - Percent of children in out-of-home care who have received medical services in the last 12 months – Target = 95.0%

SM 10 - Percent of children in out-of-home care who have received dental services in the last 7 months – Target = 95.0%

Scorecard Measure #9 - 03/31/18 (snapshot) Children Receiving Medical Services Within Last 12 Mths FY 17-18 - 4th Qtr as of 05/13/18			
Agency	Appointment within last 12 mths	Total Children out-of-home care	Percent Medical Services Received
CHS	424	428	99.1% 
DEV	496	504	98.4% 
OHU	352	355	99.2% 
<b>Total</b>	<b>1273</b>	<b>1288</b>	<b>98.84%</b>

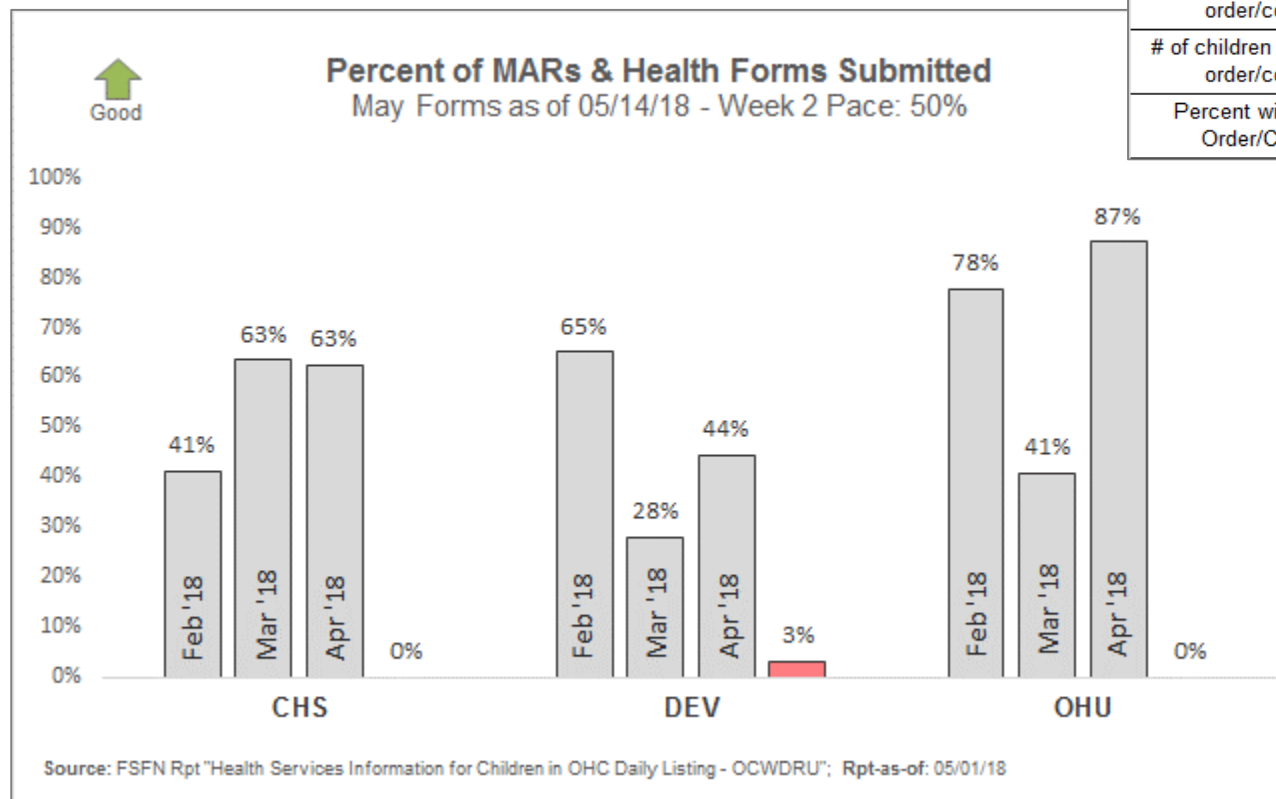
Scorecard Measure #10 - 03/31/18 (snapshot) Children Receiving Dental Services Within Last 7 Mths FY 17-18 - 4th Qtr as of 05/13/18			
Agency	Appointment within last 7 mths	Total Children out-of-home care	Percent Dental Services Received
CHS	240	260	92.3%
DEV	237	262	90.5%
OHU	196	218	89.9%
<b>HFC</b>	<b>673</b>	<b>740</b>	<b>90.95%</b>



# Medication Administration Records (MAR) and Health Management Forms

Percent of Current MARs and Health Forms Submitted Correctly for Reporting Month – May 2018

Percent of Children with a Current Court Order or Consent in FSFN as of 05/14/18			
	CHS	DEV	OHU
# of children without current order/consent	16	21	7
# of children with current order/consent	42	45	23
Percent with current Order/Consent	72%	68%	77%




Green = Meeting Month Pace, Yellow = 10% Below Month Pace, Red = More Than 10% Below Month Pace




## Family Team Conferences Completed

FY17-18 – 4th Qtr Target: **55%**

Percent of Family Team Conferences Completed								
Primary Cases with an FTC Meeting Completed as of 05/13/18								
Agency	FTC's Completed by Quarter Snapshot				FYTD FTCs by 4th Qtr Caseload			
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	FTCs Completed	FTCs Remaining	4th Qtr Caseload	QTD Percentage
CHS	11	34	13	8	158	6	300	53%
DEV	33	11	14	9	180	3	335	54%
GCJFCS	10*	27	6	-				
OHU	9	10	3	6	138	0	244	57% 
<b>Grand Total</b>	58	82	36	23	476	9	879	54%
<i>FSFN CARS - Caseload 4th Qtr-as-of: 04/01/18</i>					<i>* numbers include out-of-caseload FTCs</i>			



## Child Placement Agreement – Current Errors

Child Placement Agreement Errors					
Data as of 05/06/2018					
Agency	New CPA Needed	Need to Upload Signed Agreement	Need Supervisor Approval	Need to Close CPA	Total
CHS	3	4	4		11
DEV		4	3		7
OHU					0 
<b>Total</b>	<b>3</b>	<b>8</b>	<b>7</b>	<b>0</b>	<b>18</b>

## FSFN Data Exceptions – Placements

Placement Exceptions by Number of Weeks on List				
Data as of 05/06/2018				
Agency	Greater than 2 weeks	1 - 2 weeks	Less than 1 week	Grand Total
CHS			7	7
DEV		3	10	13
OHU		7	12	19
CPI		1	2	3
NTF			5	5
<b>Total</b>	<b>0</b>	<b>11</b>	<b>36</b>	<b>47</b>

Placement Exceptions Totaled By Agency						
Last 6 Reporting Periods						
Agency	4/1/2018	4/9/2018	4/15/2018	4/22/2018	4/29/2018	5/6/2018
CHS	8	17	3	8	6	7
DEV	20	10	16	11	5	13
OHU	2	4	0	9	13	19
CPI	6	5	1	11	10	3
NTF	2	2	8	0	0	5
<b>Total</b>	<b>38</b>	<b>38</b>	<b>28</b>	<b>39</b>	<b>34</b>	<b>47</b>

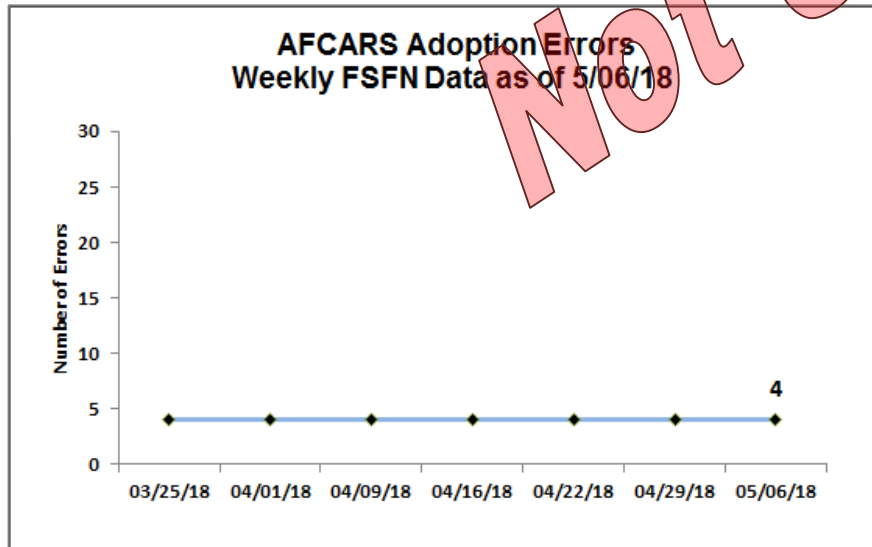
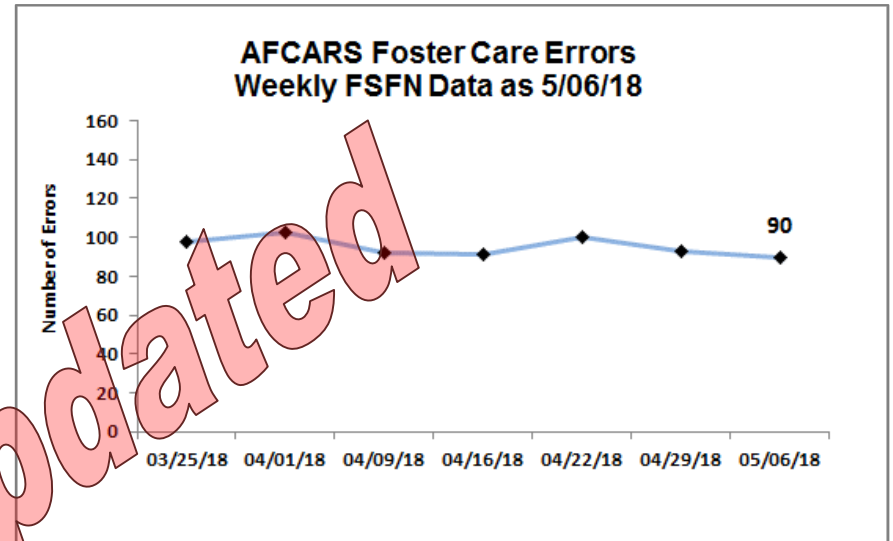


# Data Exceptions: AFCARS

Data for Reporting Period - 10/01/17 – 3/31/18

AFCARS Foster Care Report						
Agency	Child Info	Provider	Legal	Mother Married	Cannot Be Corrected	Total
CHS					27	27
DEV					23	23
GCJFCS					17	17
OHU					23	23
CPI						
<b>Total</b>	<b>0</b>	<b>0</b>	<b>3</b>	<b>3</b>	<b>90</b>	<b>90</b>

Source : FSFN AFCARS Foster Error Report & OCWRDU Rpt as of: 05/06/18



AFCARS Adoption Errors						
Agency	Adoption	Child Info	Provider	Legal	Cannot Be Corrected	Total
CHS						
DEV						
GCJFCS						
OHU						
HFC					4	4
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4</b>	<b>4</b>

Source : FSFN AFCARS Foster Error Report & OCWRDU Rpt as of: 05/06/2018





# Family Functioning Assessment – Methodology Cases

## Timeliness of FFA “Approval” on Methodology Cases

FFA-Ongoing Approval & Case Transfer Staffing Date Clean-up Report Compliance tracking for cases entering care with a Methodology requirement				
Agency	Not Approved ( 30+ days )	New Child CTS ( w/ active Approval )	New FFA-O Needed ( w/ prior Approval )	Incorrect Approval ( w/ active Approval )
CHS			1	
DEV				
OHU			3	
<b>HFC TOTAL</b>	0	0	4	0

## CMO Contract Measure 11 – 4<sup>th</sup> Quarter

Percent of Active Methodology Cases with an Approved FFA-O Data as of 05/13/18				
Agency	Not Approved	Approved	Grand Total	Percent Approved
CHS	3	297	300	99.0%
DEV	7	339	346	98.0%
OHU	7	250	257	97.3%
<b>HFC Total</b>	17	886	903	98.1%

Percentage of Family Functioning Assessments Approved within 30 days of Case Transfer Staffing 4th Quarter-to-Date as of 05/13/18			
Agency	Timely ( < 30 Days )	FFA Approvals ( 4th Qtr )	Completed Timely
CHS	17	18	94.4%
DEV	20	20	100.0% 
OHU	16	16	100.0% 
<b>HFC TOTAL</b>	53	54	98.1%

FY 17-18 Target = **95% and above.**





# Home for the Holidays – Summer Vacation

CMO Self-Reporting on Projected Number of Children Going Home for Summer Break



# Promoting Father Involvement in Child Welfare

- **Fatherhood is Fragile**
  - ✓ We must recognize the many possible reasons a father may not be involved
  - ✓ Never view a father's noninvolvement as a lack of interest in the child
- **Father involvement is closely connected to his relationship with the child's mother**
  - ✓ The relationship between the father and mother is the single greatest determinant of successful father involvement
  - ✓ Services need to be provided to both the mother and father promoting the advantages of the father's involvement
- **Grandparents and extended family influence father involvement**
  - ✓ The mother's parents' acceptance or rejection of the father is critical to sustaining, rebuilding, or eliminating a father's role
  - ✓ The father's parents and family are a resource to help him develop a "father identity"



# Child Welfare Virtual Expo 2018

## *Fostering a Healthy Workforce*

Thursday, July 12, 2018, 10 a.m.-5 p.m. EDT

Register Your Group Today at: <https://capacity.childwelfare.gov/virtualexpo/>

The Capacity Building Center for States is offering their annual Child Welfare Virtual Expo. This event aims to develop agency capacity and programs that foster healthy work environments for child welfare professionals.

You and your colleagues can experience the benefits of an in-person conference from the comfort of your office through this digital learning opportunity. Join us by computer to:

- **Hear dynamic presentations** from program directors, frontline workers, and leading experts in workforce recruitment, retention, and development
- **Chat and exchange ideas** with your peers across the country and across program areas
- **Participate in learning activities** that help transfer ideas to practice
- **Download tools and resources** to use in your work
- **Join interactive games and online competitions** that make learning fun

This event has been approved to count towards HFC Quarterly Training Requirements



Child Welfare  
Capacity Building  
Collaborative



“You, just as you are, and your life here, right now, are all there is and all you need to know. You don't have to do anything special. Mostly, you have to be open to meeting face to face, and even dancing with, the truth that pertains to your life right now. You have to find a way to collect your fractured pieces, examine them, and the accept them as part of who you are. Spiritual practice is about transformation, but it's also, and more importantly, about working with what is.”

~ Angel Kyodo Williams



# RESOURCE NEWS FLASH... May 16, 2018

## Caregiver Support Event

**TLC Meeting** – The next TLC (Tender Loving Caregivers) meeting will be held Thursday, May 17<sup>th</sup> at Grace Lutheran Church – Trinity Hall (327 Avenue B SE, Winter Haven) from 6:00-9:00 PM. A free light dinner will be served with the opportunity to earn training hours. Our trainer will be Lynnette Mitchell, B.S., CWCM, CWLC; Prevention Specialist, Educational Advocacy at Heartland for Children. We look forward to you joining us! If needed, childcare must be reserved in advance. The cost is \$4.00 for non-members and \$2.00 for members per child. This covers supervision and activities for children ages 2-12. Childcare space is limited to the first 25 slots so if you find you cannot attend after RSVPing please let us know as there will be a wait list. You must RSVP attendance even if you do not need childcare (for food and certificates). RSVP attendance and/or childcare by email [Cyndy.Strickland@gmail.com](mailto:Cyndy.Strickland@gmail.com) or text (863)412-0083. Please include first name, age, and gender for each child. Please note TLC will not be meeting in June, July, or August. Visit the website at [www.tlcfamilies.org](http://www.tlcfamilies.org).

## Training Resources

**Building Resilient Children** – This free seminar, hosted by Winter Haven Hospital's Center for Behavioral Health, will be held on May 17<sup>th</sup> from 5:00-6:00pm at The Commons Room (1201 First Street South, Winter Haven). Parents and Guardians will learn the importance of self-esteem for children, will discover therapeutic and parental interventions to increase self-esteem in children, and gain a better understanding of the Hierarchy of Human Needs. Space is limited so register today. Call 1-800-BayCare or go to BayCare.org.

## Teen/Young Adult Resources

**Teen Summer Challenge** - Camp Fire Sunshine has an opportunity for teens entering the 6<sup>th</sup>-12<sup>th</sup> grade to earn community service hours starting June 4<sup>th</sup> through August 3<sup>rd</sup>. There are many different service project opportunities and the chance to earn 4-8 hours per day. For more info about the challenge and other teen programs available during the summer, call 863-688-5491 or go to [www.campfire-sunshine.org](http://www.campfire-sunshine.org).

## Summer Camp Resources

**Leadership Camp** – Are you a student with an IEP or 504 Plan? If so, gain real world work experience and career exploration skills while having fun. Learn to make your voice heard while making friends and discovering hidden talents. The one-week camp cycles begin June 4<sup>th</sup> and 18<sup>th</sup>. Polk County students should contact Rosa Gonzalez at 407-623-1070 or email [rgonzalez@cilorlando.org](mailto:rgonzalez@cilorlando.org).

**Auburndale Summer Day Camp** - Camp will be held June 11<sup>th</sup> – July 27<sup>th</sup> from 7:30am-5:30pm. Kid Quest is for students who have completed K-4<sup>th</sup> grade and Teen Extreme is for students who have completed 5<sup>th</sup>-7<sup>th</sup>. For more info, call 863-965-5545 or 863-965-6362.

**Polk Museum of Art Summer Art Camp** - Camp runs in 2-week sessions from June 4<sup>th</sup> – July 27<sup>th</sup> from 8:00am-5:00pm. Students (ages 7-13) may take up to 3 classes per day. The cost is based on the number of classes a student takes. For more info, call 863-688-5423 or visit [www.Polk-MuseumofArt.org/summer-camp-content](http://www.Polk-MuseumofArt.org/summer-camp-content).

## Community Events

**Mother Daughter Picnic** – A free mother/daughter event will be held on May 19<sup>th</sup> from 10:00am-1:00pm at the Wabash Community Center (1230 Southern Ave., Lakeland). Enjoy crafts, games, and lunch (first come, first served). For more info, call 863-284-4223.

## Mental Health Resources

**Mental Health Awareness Month** – May is Mental Health Awareness Month! National Mental Health Awareness Month is an opportunity to raise awareness of the mental health needs of everyone, including youth. Mental health - an essential part of children's overall health - has a complex interactive relationship with their physical health and their ability to succeed in school, at work and in society. The emotional well-being of children is just as important as their physical health. Good mental health allows children and young people to develop the resilience to cope with whatever life throws at them and grow into well-rounded, healthy adults. Go to [www.centerforchildwelfare.org/ChildWellBeing/MentalHealthResources.shtml](http://www.centerforchildwelfare.org/ChildWellBeing/MentalHealthResources.shtml) or for various publications and information.

## Early Child Resources

**Camp READY!** – The Learning Resource Center of Polk County (LRC) offers kindergartners a summer opportunity to prepare for academic success with Camp READY! The camp is designed to build pre-reading and kindergarten-readiness skills through experiential learning centers that include art, music and movement, cooking, and reading-readiness. Rising and repeating kindergartners are invited to attend at one of 11 Polk County sites. Each camp will take place Monday through Friday from 8:30 a.m.-11:30 a.m. for four weeks. To register, please visit [lrcpolk.com/programs/camp-ready](http://lrcpolk.com/programs/camp-ready) or call the Learning Resource Center at 863-688-9477.



Community Based Care: Hardee, Highlands & Polk Counties



# Community Based Care Lead Agency Map

